

Lecture 13  
Unit Labor Costs , Productivity,  
and Okun's Law

October 11<sup>th</sup>, 2019

# Optimal K/L Ratio?

Look at labor vs machine costs

emerging economy			developed economy		
	original company	round 2 investment		original company	round 2 investment
# of workers	4	4	# of workers	4	4
# of machines	2	8	# of machines	2	8
# of lawns/day	5	10	# of lawns/day	5	10
output per worker/day	1.25	2.5	output per worker/day	1.25	2.5
cost/worker/year	\$5,000	\$5,000	cost/worker/year	\$35,000	\$35,000
cost/machine/year	\$20,000	\$20,000	cost/machine/year	\$20,000	\$20,000
total labor cost/year	\$20,000	\$20,000	total labor cost/year	\$140,000	\$140,000
total capital cost /year	\$40,000	\$160,000	total capital cost /year	\$40,000	\$160,000
total cost/year	\$60,000	\$180,000	total cost/year	\$180,000	\$300,000
200 days per year	1000	2000	200 days per year	1000	2000
cost per lawn	\$60	\$90	cost per lawn	\$180	\$150

# Unit Labor Costs?

- Labor works to produce stuff, OUTPUT.
- How much stuff do they produce each hour?  
Productivity=Output per hour
- How much did an hour's worth of stuff cost?  
Hourly Wage rate
- Changes in Unit labor costs roughly:  
 $\% \Delta$  hourly wage rates –  $\% \Delta$  output per hour

Should ULC be stable?

Should ULC rise at the  $\pi$  rate?

Should ULC increases exceed the  $\pi$  rate?

$$\frac{\text{wages}/\text{hour}}{\text{output}/\text{hour}} = \text{Unit Labor Costs}$$

	2020	2021
<b>wages</b>	<b>\$10/hour</b>	
<b>Hats</b>	<b>\$3/hat</b>	<b>\$3/hat</b>
<b>unit output</b>	<b>5 hats/hour</b>	<b>10 hats/hour</b>
<b>L.P. (real \$/hr)</b>	<b>\$15/hour</b>	
<b>total revenues</b>	<b>\$15/hour</b>	
<b>profits</b>	<b>\$5/hour</b>	
<b>ULC</b>	<b>67%</b>	
<b>wages/revenues</b>	<b>67%</b>	
<b>profits/revenues</b>	<b>33%</b>	

Suppose societies goal is to share equally,  
between wages and profits, the gains achieved  
through higher labor productivity:

We imagine a leap for LP, and stable prices:

	2020	2021
wages	\$10/hour	
Hats	\$3/hat	\$3/hat
unit output	5 hats/hour	10 hats/hour
L.P. (real \$/hr)	\$15/hour	\$30/hour
total revenues	\$15/hour	\$30/hour
profits	\$5/hour	
ULC	67%	
wages/revenues	67%	67%
profits/revenues	33%	33%

What do wages, profits and ULC do?

	2020	2021
wages	\$10/hour	\$20/hour
Hats	\$3/hat	\$3/hat
unit output	5 hats/hour	10 hats/hour
L.P. (real \$/hr)	\$15/hour	\$30/hour
total revenues	\$15/hour	\$30/hour
profits	\$5/hour	\$10/hour
ULC	67%	67%
wages/revenues	67%	67%
profits/revenues	33%	33%

Again, suppose societies goal is to share gains equally,  
 from higher productivity, but this time  
 allow for modest gains for prices

We imagine a leap for LP, amid a 2%nd stable prices:

	2020	2021
wages	\$10/hour	
Hats	\$3/hat	\$3.30/hat
unit output	5 hats/hour	10 hats/hour
L.P. (real \$/hr)	\$15/hour	\$30/hour
total revenues	\$15/hour	\$33/hour
profits	\$5/hour	
ULC	67%	
wages/revenues	67%	67%
profits/revenues	33%	33%

Wages, profits and ULC? To keep shares constant, ULC rises by the  $\pi$  rate, 10%

	2020	2021
wages	\$10/hour	\$22.11/hour
Hats	\$3/hat	\$3.30/hat
unit output	5 hats/hour	10 hats/hour
L.P. (real \$/hr)	\$15/hour	\$30/hour
total revenues	\$15/hour	\$33/hour
profits	\$5/hour	\$10.89/hour
ULC	67%	73.7%
wages/revenues	67%	67%
profits/revenues	33%	33%

Now we consider the macro economy. Imagine steady slow growth.  
 For shares to stay constant, wage gains,  $w$ , rise at the same pace as  $Y_n$ .

Real wage gains  $w_r$ , rise at the same pace as LP.

ULC increases equal the increases prices, the  $\pi$  rate

	<u>2020</u>	<u>2021</u>	<u>YOY%Δ</u>
$Y_n$	100	104.5	4.5%
$Y$	100	103	3.0%
$\pi$	100	101.5	1.5%
LP	100	102	2.0%
hours	100	101	1.0%
w/hr	100	103.5	3.5%
W (total)	100	104.5	4.5%
$w_r$ /hr	100	102	2.0%
ULC	100.00	101.5	1.5%

Suppose we set the minimum wage at \$30/hour,  
and hourly wage gains surge, up 8%, YOY. What needs to happen to  
keep wage compensation constant as a share of GDP?

	<u>2020</u>	<u>2021</u>	<u>YOY%Δ</u>
$Y_n$	100	109	9.0%
$Y$	100	103	3.0%
$\pi$	100	106	6.0%
<b>LP</b>	<b>100</b>	<b>102</b>	<b>2.0%</b>
hours	100	101	1.0%
w/hr	100	108	8.0%
W (total)	100	109	9.0%
<b><math>w_r</math> /hr</b>	<b>100</b>	<b>102</b>	<b>2.0%</b>
ULC	100.00	106.0	6.0%



# Now imagine a technology driven boom for labor Productivity:

	<u>2020</u>	<u>2021</u>	<u>YOY%Δ</u>
$Y_n$	100	107.5	7.5%
$Y$	100	106	6.0%
$\pi$	100	101.5	1.5%
$LP$	100	105	5.0%
hours	100	101	1.0%
w/hr	100	106.5	6.5%
W (total)	100	107.5	7.5%
$w_r$ /hr	100	105	5.0%
ULC	100.00	101.5	1.5%

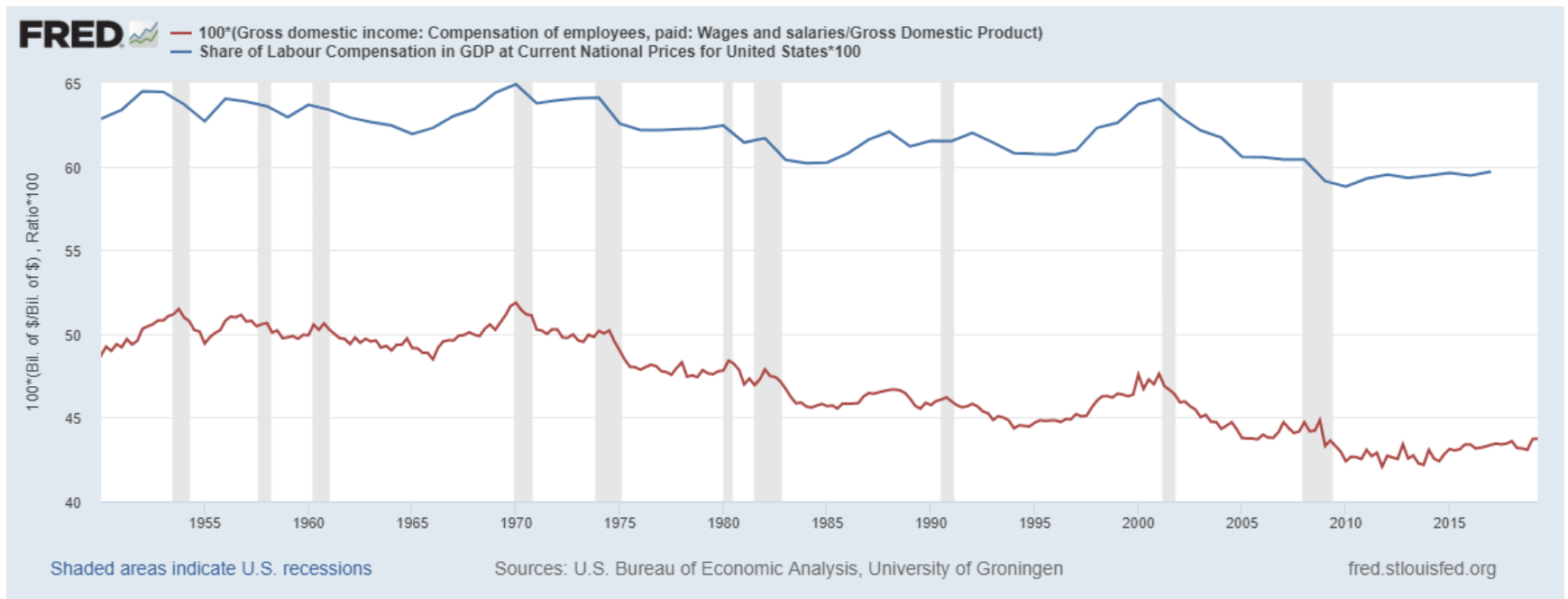
# What happens when real wages rise more slowly than LP?

	<u>2020</u>	<u>2021</u>	<u>YOY%Δ</u>
$Y_n$	100	105	5.0%
$Y$	100	103	3.0%
$\pi$	100	102	2.0%
LP	100	102	2.0%
hours	100	101	1.0%
w/hr	100	103.5	3.5%
W (total)	100	104.5	4.5%
$w_r$ /hr	100	101.5	1.5%
ULC	100.00	101.5	1.5%

# Consider the last 44 years:

			average
			annual
	1974	2018	growth
<b>national income</b>	<b>1346</b>	<b>17546</b>	<b>6.01%</b>
<b>compensation</b>	<b>888</b>	<b>10928</b>	<b>5.87%</b>
<b>wages</b>	<b>772</b>	<b>8888</b>	<b>5.71%</b>
<b>benefits</b>	<b>115</b>	<b>2040</b>	<b>6.75%</b>
<b>corporate profits</b>	<b>126</b>	<b>2075</b>	<b>6.57%</b>
	<b>1974</b>	<b>2018</b>	
<b>compensation</b>	<b>66.0%</b>	<b>62.3%</b>	<b>-3.7%</b>
<b>wages</b>	<b>57.4%</b>	<b>50.7%</b>	<b>-6.7%</b>
<b>benefits</b>	<b>8.5%</b>	<b>11.6%</b>	<b>3.1%</b>
<b>corporate profits</b>	<b>9.4%</b>	<b>11.8%</b>	<b>2.5%</b>

# A look:



Can we relate our expectations for U3  
to an opinion about growth for Y?

$Y \equiv$  flow of real GDP = flow of real income

$\% \Delta Y = \% \Delta \text{GDP}$

- $\Delta U = \Delta$  unemployment rate
- Art Okun, economist from the 1960's, came up with a relationship between  $\% \Delta Y$  and  $\Delta U$ .

# A KEY input

## Long Term Sustainable Growth

- Okun's Law requires that we estimate a sustainable growth rate for U.S. GDP.
- This growth rate, **LTSG**, is the  $\% \Delta Y$  that the economy can sustain over the 'long haul'.
- Think of it as the growth rate for the economy that doesn't get it into trouble.

# Long Term Sustainable Growth?

- How fast a pace should you embrace, if you run a marathon?
- 5 minutes per mile?
- 6 minutes per mile?
- 8 minutes per mile?
- 10 minutes per mile?

# What is the USA LTSG?

- We will spend next Wednesday investigating LTSG
- The simple answer: we can grow as fast as the sum of the growth rate for
  - the labor force and
  - labor productivity



# What is the USA LTSG?

- Consensus today asserts that labor force grows **0.5%** per year.
- Consensus today asserts that labor productivity grows **1.5%** per year.
- **LTSG = 0.5% + 1.5% = 2%**

# What is the Okun formula?

$$\left( \frac{\text{Change}}{\text{InOutput}} \right) = \left( \begin{array}{c} \text{L.R.} \\ \text{S.G} \end{array} \right) - \text{OkunCoefficient} \left( \begin{array}{c} \text{ChangeIn} \\ \text{Unemployment} \end{array} \right)$$

# Okun's law, using symbols

$$\% \Delta Y = LTSG - 2(\Delta U)$$

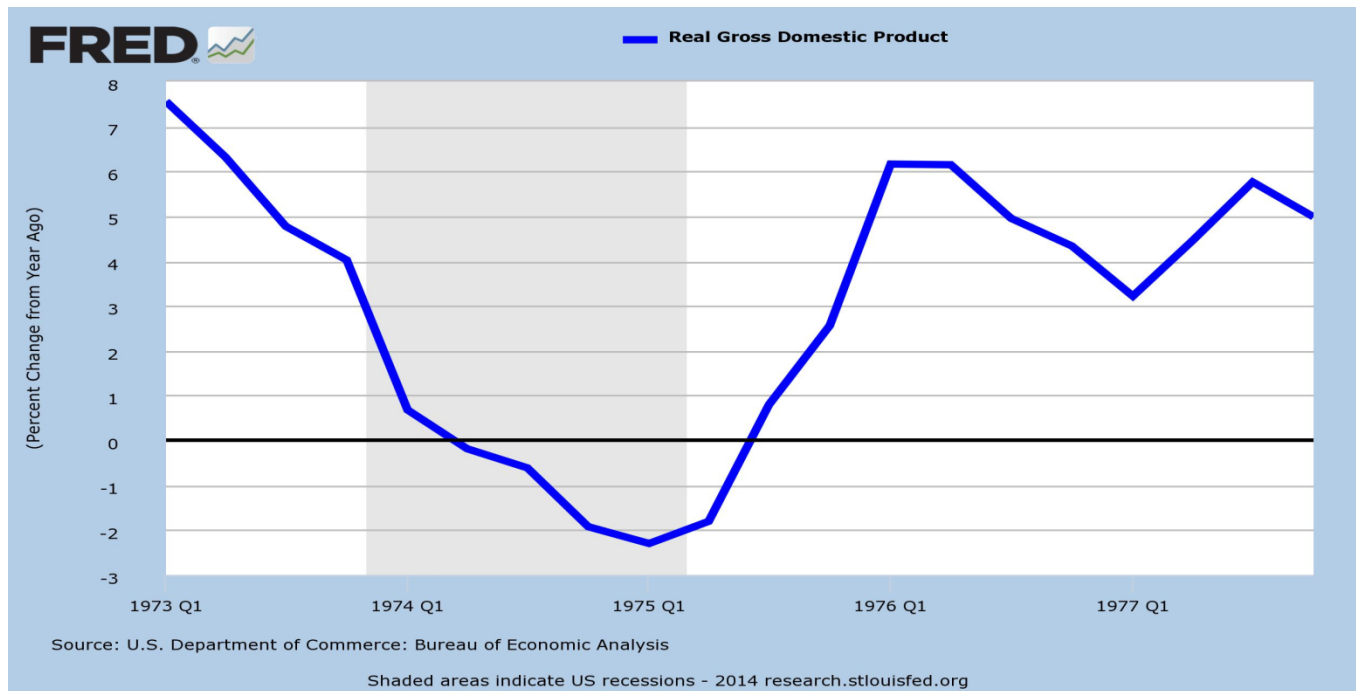
- The % change in output =  
the economy's trend growth rate minus  
2 times the change in the  
Unemployment rate

# Okun's Law and long term equilibrium

- $\Delta Y = LTSG - 2(\Delta U)$
- Imagine the economy is growing at its long run sustainable speed (LTSG).
- By definition, it creates just enough jobs to absorb labor force growth.
- The unemployment rate, therefore, is steady.
- $\Delta U$ , therefore, is zero.
- $\Delta Y = LTSG$

# Okun's Law and economic recovery

- A traditional recovery exhibits strong economic growth.



# Okun's Law and economic recovery

- Strong recoveries are associated with strong productivity.
- Strong recoveries are associated with rebounds for the labor force participation rate

The Okun Coefficient: Two reasons,  
historically, it was bigger than '1'

$$\% \Delta Y = \text{LTSG}(\%) - 2(\Delta U)$$

A fall for unemployment of 1 percentage point, delivers MORE THAN a 1% rise for employment, if **LFPR is rising**.

A **pop for productivity, above its trend rate**, means output will grow faster than LTSG rate.

# Labor productivity: Very Pro-cyclical

IV Cyclical vs. Secular				
<b>Labor Productivity</b>				
<b>Year Ending In:</b>	<b>96-04</b>	<b>86-94</b>	<b>76-84</b>	<b>56-64</b>
<b>6</b>	2.5	2.2	2.9	0.2
<b>7</b>	2.0	1.2	0.6	2.7
<b>8</b>	2.7	1.3	2.6	3.9
<b>9</b>	3.4	0.5	-1.4	1.2
<b>0</b>	2.1	1.3	0.7	-0.1
<b>1</b>	3.3	3.1	0.2	6.5
<b>2</b>	3.5	4.0	0.6	3.5
<b>3</b>	5.5	-0.3	5.2	3.7
<b>4</b>	2.7	1.0	1.0	1.5
<i>Average</i>	<i>2.9</i>	<i>1.6</i>	<i>1.5</i>	<i>2.5</i>

Recession  
Area



# Mid-2014 to Mid-2019

## Let's test Okun's Law

- Let's test the formula over the last 20 quarters:
- **2014:Q2**                  unemployment = **6.2%**
- **2019:Q2**                  unemployment = **3.5%**

Let's calculate what  $\% \Delta Y$   
should be, given  $\Delta U$ :

- $\% \Delta Y = *LTSG* - 2(\Delta U)$

$LTSG = 2\%/yr \quad (1.02^5) - 1 = 10.4\%$  over 5 years

- $\% \Delta Y = 10.4 - 2(3.5 - 6.2)$

- $\% \Delta Y = 10.4 - 2(-2.7)$

- $\% \Delta Y = 10.4 + 5.4$

- $\% \Delta Y = 15.8\%$

- 15.8% over 5 years = 3.0% per year

- $((1.158)^{(1/5)} - 1) = 3.0\%$

# Now lets look at actual $\% \Delta Y$ :

- 2014:Q2            real GDP = \$16,841
- 2018:Q2            real GDP= \$19,022
- $\% \Delta Y = ((\$19,022/\$16,841)-1) \times 100$
- $\% \Delta Y = 13\%$
- What was the annualized growth rate for Y?
- $((1.13)^{(1/5)})-1 = 2.5\%$

# Okun's Equation is too optimistic over the past five years.

- Based upon a fall to 3.5% from 6.2%, real GDP should have grown much faster than LTSG
- (that is what the “2” value for the Okun constant suggests)
- Growth of 3%/yr. is expected
- Instead we had growth of only 2.5%

Over the full 10 years of expansion, to date,  
how did Okun's law perform?

(2009:Q2 to 2019:Q2?)

- Great Recession ended, 2009:Q2
- Real GDP level, 2009:Q2: \$15.1 trillion
- Real GDP level, 2019:Q2: \$19.0 trillion

$$\left(\frac{19}{15.1}\right) - 1 = 25.8\%$$

- Thus real GDP grew by 25.8% over past 10 years.

Compare the 2009-2019 annualized growth rate  
to our estimate of L.T.S.G.

- What was the annualized real growth rate?

25.8% OVER 10 YEARS

$$(1.258\%)^{(1/10)} = 2.3\% \text{ per year}$$

$$\text{Note: } \left(\frac{25.8\%}{10}\right) = 2.58\%$$

Why does it only take a 2.3% growth rate to deliver a ten year  
advance of 25.8%?

(Hint: Einstein's favorite mathematical CONCEPT)



# An Okun's law calculation for U3, over the 2009-2019 period:

$$\text{LTSG} = 0.5\% \text{ LABOR FORCE} + 1.5\% \text{ LABOR PRODUCTIVITY} = 2\%$$

$$1.02\% \text{ GROWTH for 10 years, } (1.02)^{10} = 21.9\%$$

$$\% \Delta Y = \text{LTSG} - 2(U_{2019} - U_{2009})$$

$$25.8 = 21.9 - 2(U_{2019} - U_{2009}) \quad \text{Note: } U_{2009} = 9.3$$

$$3.9 = -2(U_{2019} - 9.3) \quad 1.2 = U_{2019} - 9.3$$

$$U_{2019} = 7.35\%$$

Okun's law suggests the jobless rate should have fallen much more modestly, to 7.35%, not 3.5%.



# What happened? Consider Productivity & LFPR in this Cycle

- How did Unemployment fall to 3.5%, alongside weak real GDP growth?
- Labor productivity, 10-year annualized rate of 1%, well below our estimate, of 1.5%, in our LTSG numbers, and well below historical averages. trend.
- LABOR FORCE PARTICIPATION RATE FELL, RATHER THAN ROSE, OVER THE PERIOD:
- Q2:2009 LFPR = 65.7
- Q2:2019 LFPR = 62.8

# Labor productivity:

2009:Q2: 95.3

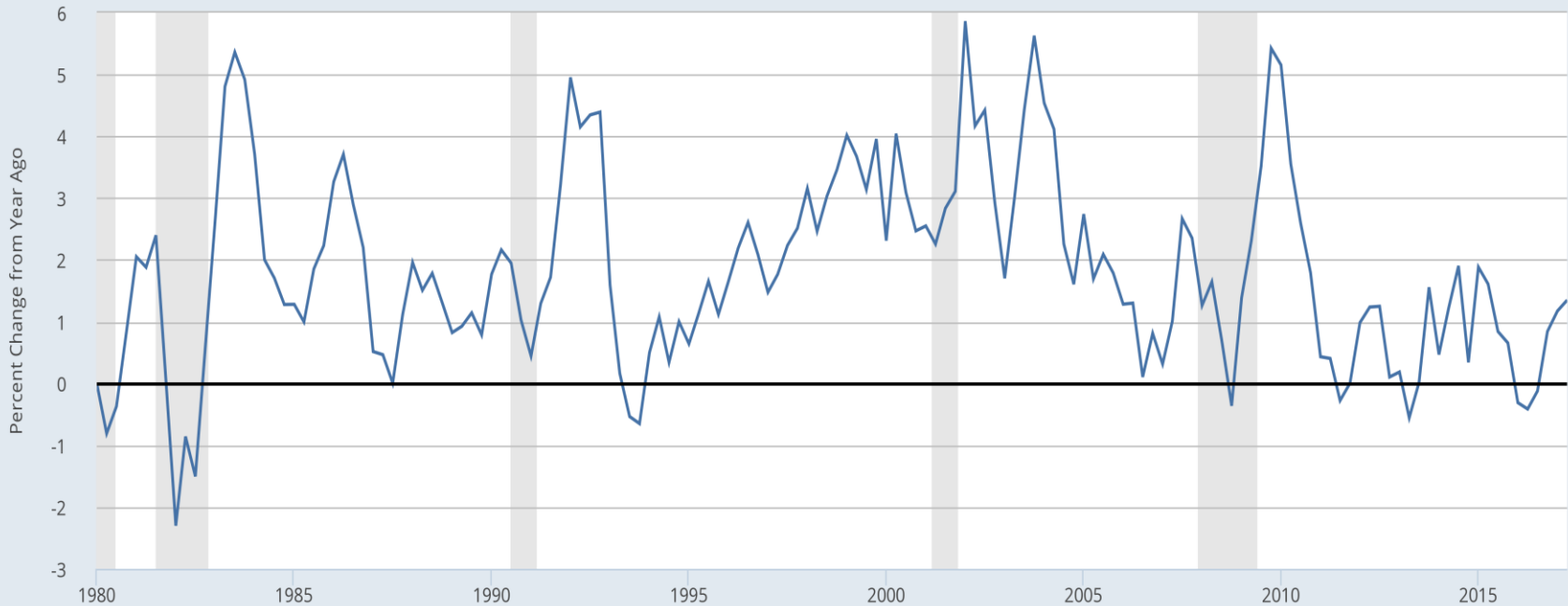
2019:Q2: 107.5

$$\left(\frac{107.5}{95.3}\right) - 1 = 12.8\%$$

$$1.128^{(1/10)} = 1.2\%/yr.$$

FRED 

— Nonfarm Business Sector: Real Output Per Hour of All Persons



Source: U.S. Bureau of Labor Statistics  
fred.stlouisfed.org

myf.red/g/femt